

Dr. Deborah A. Fleming, D.M.D.  
St. Joseph County Board of Commissioners  
227 W. Jefferson  
South Bend, IN 46601

October 31, 2023

Amy Rolfes  
Clerk of the  
Circuit Court  
101 S Main Street  
Basement of Court House  
South Bend, IN 46601

Tyler Gillean  
Chairman of the St. Joseph County GOP  
PO Box 245  
South Bend, Indiana  
46624

Dear Amy Rolfes, Clerk of Court, and Tyler Gillean, Chairman, SJCGOP,

Subject: My Retirement with Gratitude

I am writing to officially announce my retirement from the St. Joseph County Board of Commissioners. It is with mixed emotions that I take this step, as I reflect on the wonderful journey I have had here, working with an incredible team of professionals.

As many of you are aware, my decision to retire at this time is rooted in a desire to spend more quality time with my family. With my husband's retirement on the horizon and the joy of becoming a grandparent, I have come to realize that this is the perfect moment to embrace the next phase of my life. Family has always been paramount in my heart, and now it is time to put them at the forefront of my daily life.

Throughout my years of service with the St. Joseph County Board of Commissioners, I have had the privilege of working alongside some of the most dedicated, hardworking, and compassionate individuals. I have been deeply moved by the kindness and support I have received from all of you, and I am truly grateful for the lasting friendships and connections that have been formed.

Additionally, my profession as a Dentist has allowed me to contribute to the health and well-being of our community. It has been an honor to serve and care for our patients, and I will forever treasure the

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moments of transformation and healing that I have been a part of. Your dedication and shared commitment to excellence have been a constant source of inspiration for me.

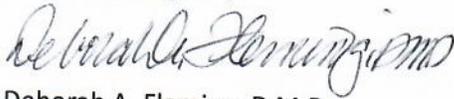
I would like to extend my heartfelt appreciation to the St. Joseph County Board of Commissioners for providing me with a platform to make a difference. I leave my position with a profound sense of gratitude and pride for what we have achieved together.

I would also like to take this opportunity to invite you all to a retirement celebration in my honor. It would mean the world to me if you could join in the festivities as I bid farewell to this chapter of my life and welcome the new adventures that await.

While I look forward to the new opportunities and experiences retirement will bring, I will undoubtedly miss the daily interactions and the shared sense of purpose that I have experienced here. Please know that the friendships and memories created during my time with the St. Joseph County Board of Commissioners will hold a special place in my heart.

Thank you for your understanding and support as I embrace this new chapter in my life beginning January 31, 2024. I leave with immense gratitude and a heart full of memories that will sustain me in the years to come. 

With warmest regards,



Dr. Deborah A. Fleming, D.M.D.